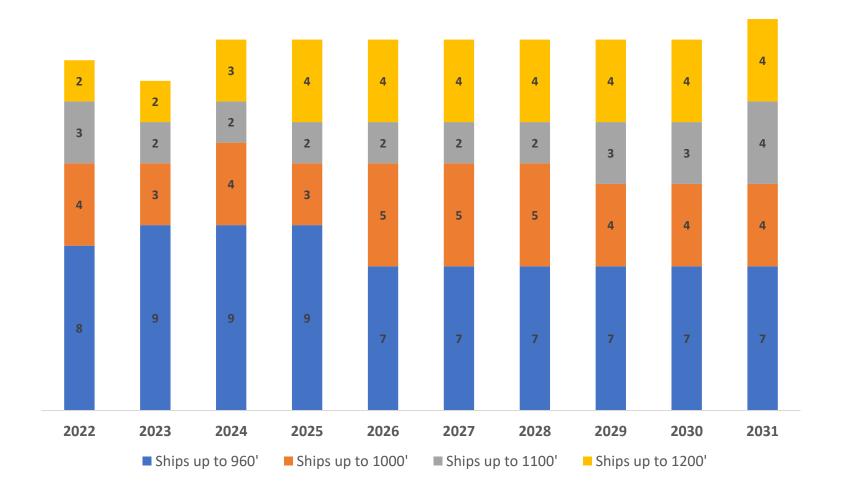
CLIA ALASKA - KETCHIKAN OVERVIEW

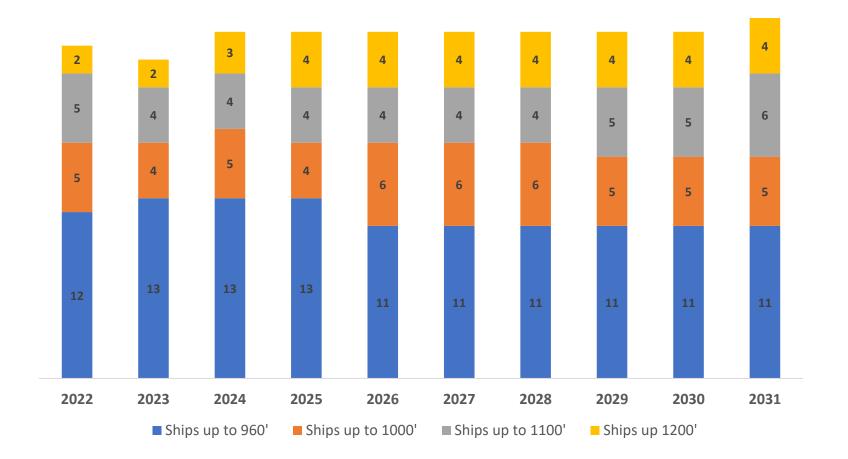
- Review multi-year deployment outlook for CLIA members
- Offer cruise perspective on short- and longer-term needs in support of expected cruise visitation
 - Maritime
 - Uplands
- Begin dialogue to determine appropriate fees that sustain community needs and industry impacts
- Understand how to work most collaboratively with the City and Borough on an ongoing basis



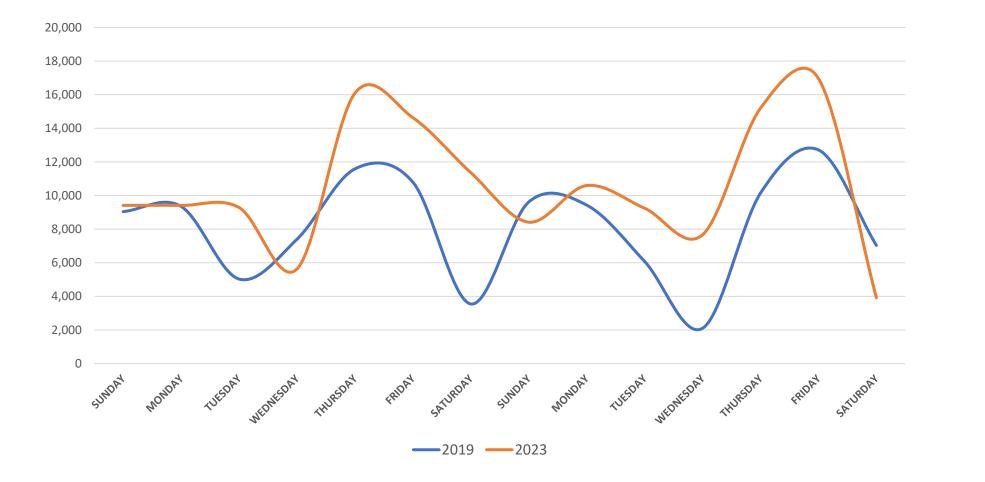
KETCHIKAN CITY DOCK EXPECTED USE



TOTAL KETCHIKAN+WARD COVE EXPECTED USE



TWO WEEK EXPECTED CAPACITY '19 V '23



NEAR-TERM NEEDS

- Prioritize and begin to address deferred maintenance
- Action needed to expand Berth III to assure larger ships may be accommodated downtown
- Begin process to achieve traffic flow improvements for community and guests
- Design practices to alleviate congestion at downtown and Ward Cove docks as needed



CONSIDER SUSTAINABILITY INVESTMENT



- Regulations which drive reduction of greenhouse gas will have an impact on Alaska within 2-4 years
- Investments in dock electrification help increase Ketchikan's viability as a port of call in the future
- Federal programs offer meaningful potential support for shore power
- Much of the current Alaska fleet is equipped to plug in



LONG-TERM NEEDS

- Funding plan to keep up with ongoing maintenance
- Continue investments to improve traffic circulation
- Dock electrification
- Additional services which provide itinerary flexibility
- Berth IV expansion

OUR HOPE AS CRUISE LINE PARTNERS

- Work together across jurisdictions and cruise lines as partners to assure Ketchikan stays a great place to live and visit
- Support reasonable fees that support needed improvements
- Begin addressing deferred maintenance and Berth III expansion
- Address traffic flow and safety for passengers and community
- Work together to define a strong approach toward achieving dock electrification
- Plan for the need to expand Berth IV in the longer-term



NEXT STEPS

- Check on alignment with city leadership
- Work to develop deferred maintenance budget & timetable
- Action Berth III expansion
- Develop short-term plan to assure Ward Cove shuttle is handled well
- Use above information to review funding/fee levels and adjust if needed
- Schedule regular check-ins to begin a work plan for longerterm items

